

## **Commercial Agent 4.0**



#### DELEGATES MEETING

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Valencia

Eckhard Döpfer Director General

Centralvereinigung Deutscher Wirtschaftsverbände für Handelsvermittlung und Vertrieb (CDH) e.V.



#### "The digital future of B2B sales"

Studies show the "pull" logic

90 % of B2B buyers search for keywords on the internet!

70 % watch online videos to gather information ahead of a purchase!

Fully 57 % of the purchase process has already been completed before a sales representantive / commercial agent is contacted for the first time!!!

▶ It is now the customer who starts the ball rolling!

© Think Act – BEYOND MAINSTREAM, The digital future of B2B sales, Roland Berger GmbH, Munic



### Current Quotes of the "sales environment"

- "Digitalization will lead to radical changes in the B2B distribution, which will not be inferior to the private customer business in the future."
- "Customers will provide themselves with as many information as possible online and start their shopping / purchase process mainly alone."
- The biggest challenge for the distribution in the upcoming years is the change from the product sale to the solution-sale, with an all inclusive progressing customer support."



## Challenge Commercial Agent 4.0

- 1. The "digital networking" advances towards all parts of business processes.
- 2. The digitalization change sustainably and inexorably the structures in distribution more and more.
- 3. The Commercial Agent has to develop to an "consultant", the product and demand expert being visible for the "new" customer.



# What a commercial agent has to adjust to?



# Framework conditions and challenges of the market

- Largely saturated markets in almost all European countries
- Product requirements:
  - Close focus on customers' requirements
  - High quality
  - Competitive prices
- Requirements related to manufacturers / distribution:
  - Customer relationship as the most important marketing tool
  - Intensive customer processing and care



# Framework conditions and challenges of the market

Internationalisation

Dissolution of branch borders

Concentration in trade and industry

New cost structures

Individualisation of customers and employees

Shortage of staff more substitution- and outsourcing offers

Cross-selling

Digitalization

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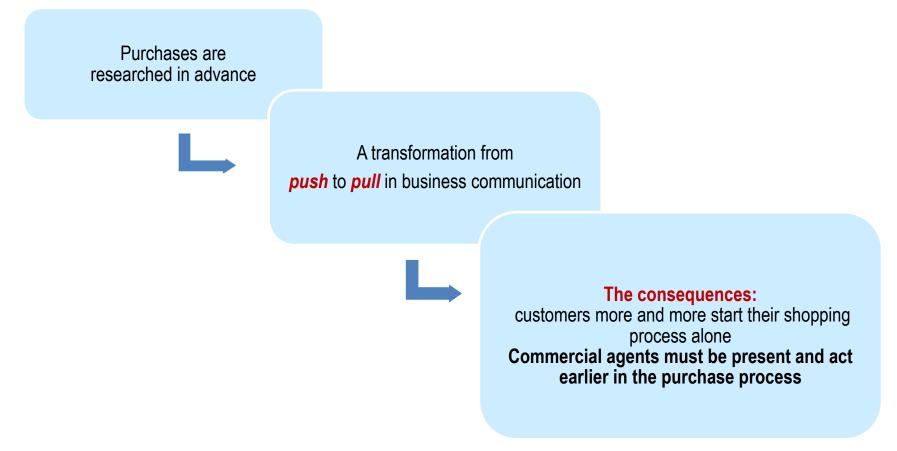
Distribution is facing increasing challenges!



# Framework conditions

## and challenges of the market

The customer is online – substantial effects

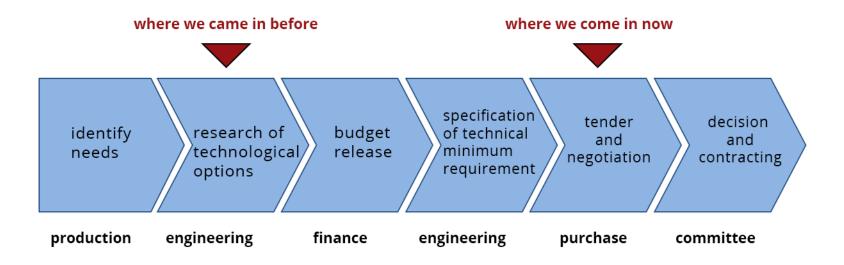




#### The process of purchase

Purchaser need comparative offers

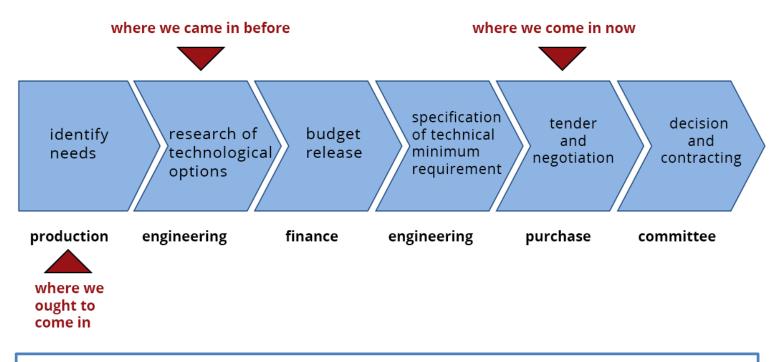
Often suppliers will only be contacted for the purpose of price comparisons and have no realistic chance for a sales success





#### The process of purchase

Result: an early proactive presence is important more than ever!



The "challenge" is to be visible much earlier in the process of purchase!



#### Purchase in the B2B sector

#### More challenges - Economy 4.0

The customer requirements still increase and need a substantial development of offers and interaction models.

New competitors entering the market and provide considerable competition with new offers and unconventional business ideas.

Keyword: B2B-marketplaces!



#### Purchase in the B2B sector

#### Alibaba, Amazon Business & Co.

- B2B-marketplaces are no more less than B2C!
- Amazon Business Facts:

**1st year:** served 400.000 customers 50 % proprietary business - 50 % distributors 1 bn. \$ sales

- Free shipping at an order value of 29,00 Euro
- Purchase on account
- Declaration of net-prices
- Invoicing





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# What do online-channels like Website, Social Media & Co. achieve?

- Strengthening customer loyalty and brand loyalty
- Referral marketing stimulates turnover
- Source of information for potential buyers
- Positive effects for the overall appearance of the company
- Important factor in the online reputation marketing
- Cost advantages over classic marketing and PR tools
- Viral spreading of marketing and PR messages
- Contact platform to important multipliers





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# Forum & business-network: use group dynamics

#### Make a name for yourself!

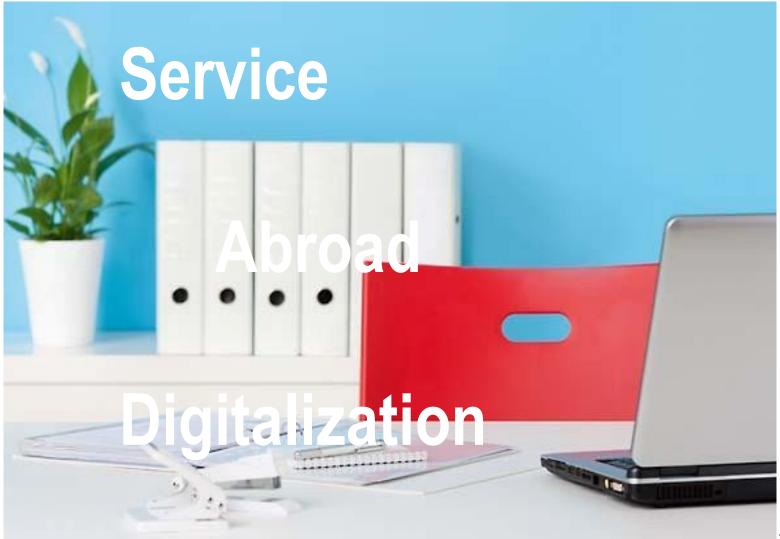
#### Position yourself as an expert – with little amount of information

Well tended blog, exclusive extracts or free samples of information

- Give and take: take part in discussions & and ask for help
- No time? "manage " **good content** tell your customers what to read!



#### Where does the journey go to?





#### Where does the journey lead to?

- The classic <u>"field sales staff</u>" disappear step by step.
- In his stead will be the <u>"consultant</u>", the product and demand expert.
- Until the consultant has his first customer contact, the process of finding information about the product is already <u>finished</u>.
- A personal contact must be an <u>added value</u> from the customer's point of view.
- At this point the "consultant" can use digitalization himself <u>data acces of a new quality</u> is possible.
- Before the customer meeting the "consultant" should already know perfectly the <u>exact wishes</u> <u>and demands</u> of his customer.



## Where does the journey lead to?

- Use Smart Data, to find out as much as possible about the potential customer.
- The comercial agent enters into the sales process much later but has to have more product and solutions knowledge than ever before!
- For this purpose digital "tools" are available, too!
- ► And finally deals in the B2B sector are still made between two people!!!

This is the point where the distribution takes new tasks!



### Sale in digital ages

- Digitalization in the distribution sector will lead to the point that the "commercial agent" will no longer sell the product but the cooperation with the represented company / principal.
- One of the new activities is to diagnose the situation of purchase of the customer individually and develop an appropriate sales strategy.



#### Recommendations for action

The commercial agent have to be visible much earlier in the process of purchase.

- The commercial agent need to diagnose the sales situation of the certain customer at which point is his decision making process?
- ▶ Use social media, for positioning as an expert digital marketing.
- Use social media, to prepare efficiently for appointments.



## Thank you very much for your attention!

